

**Let's give
Michigan businesses
a big hand.**

MICHIGANSM
ECONOMIC DEVELOPMENT CORPORATION
THE UPPER HAND

Michigan means business. No state offers more to creative, energetic and dedicated businesspeople, great universities training the next generation of business leaders, a workforce recognized around the globe for its skills and work ethic, and a business climate among the nation's top ten. Add to this the great quality of life we enjoy and Michigan is the place to live and play, raise a family and build a business.

This is the value proposition that drives the many successes detailed in this publication. The Michigan Economic Development Corporation (MEDC) touches, assists and helps to grow thousands of Michigan businesses each year. Last year was no exception.



But this publication is a tribute to the Michigan business community, not the MEDC. It provides numerous examples of businesses dedicated to their employees, shareholders and communities. Whether you are a company honored as an *Inc.* 5,000 business for growth and business performance or one recognized among *Fortune's* Most Admired Companies, we are proud you call Michigan home. Key to our growth and diversification are the businesses utilizing the 21st Century Jobs Fund and many of our traditional tax incentive programs. The companies highlighted are just a small sample of the companies the MEDC supports throughout the year to build a stronger state.

As the MEDC continues to build a diversified economy for the state, we recognize success is impossible without the dedication and commitment of our Governor, the legislature, our board and executive committee, regional economic partners and inter-local and corporate partners. Working together in a collaborative approach, we have achieved great success stories for the state. Thank you for your continued support and dedication to building a successful business environment for Michigan.

In Michigan, the companies represented in this publication and our partners have brought strength and credibility to the statement we use often at the MEDC: "Michigan gives you the Upper Hand."

Thank you all for your continued support.

*James C. Epolito, President and Chief Executive Officer
Michigan Economic Development Corporation*

It has begun.

Michigan is undergoing one of the most dramatic transformations experienced by any state since the industrial revolution. And a new, diversified economy is emerging.

In the pages that follow, the Michigan Economic Development Corporation shines the light on new companies arriving, old companies growing and a world taking note of new vitality in the global powerhouse on the Great Lakes. History is being written. And great stories are being reported as we put the world on notice.

Michigan is out to change the world again.

21st Century Jobs Fund 5

MEGA Incentives 7

Brownfield Redevelopments 9

Fortune's Most Admired Companies 11

Diversification Winners 13

Michigan 50 Companies to WatchSM 15

Michigan Honors 17

Inc. Magazine and *Fortune Small Business* Recognitions 19

First round 21st Century Jobs Fund recipients

Accuri Cytometers, Inc. In 2006, \$2 million in funding from the 21st Century Jobs Fund helped Ann Arbor-based Accuri advance cellular research. Developed with the University of Michigan, the company's groundbreaking technology helps identify diseases and save lives.

Adaptive Materials Inc. The world leader in design and development of portable fuel cell technology received a \$6.2 million loan through the 21st Century Jobs Fund. Adaptive Materials plans to invest \$2.8 million to relocate part of its operations to a larger facility in Pittsfield Township, creating 187 new jobs.

Avidimer Therapeutics, Inc. Avidimer Therapeutics develops and commercializes "smart drugs" pharmaceuticals called avidimers. A \$2.25 million loan from the 21st Century Jobs Fund will help the Ann Arbor company use these drugs to aid in cancer detection and treatment.

Lawrence Technological University The university was awarded nearly \$900,000 from the 21st Century Jobs Fund to research new materials and develop technology and design guidelines for creating longer-lasting highway bridges that won't corrode or crack.

ProNAi Therapeutics, Inc. ProNAi Therapeutics is a biopharmaceutical company based in Kalamazoo. The \$3.3 million funding award from the 21st Century Jobs Fund will help it leverage its proprietary DNAi® to advance the next generation of therapies for patients with cancer and other genetic diseases.

Tellurex Corporation Tellurex specializes in thermoelectric technology. The Traverse City company wants to eventually use its modules to harvest waste heat and turn it into additional power. It plans on doubling its staff with part of the \$1.26 million it was awarded through the 21st Century Jobs Fund.

XB TransMed Solutions, LLC The 21st Century Jobs Fund awarded the Grand Rapids software development company a loan of more than \$500,000. Formed in 2005, XB's potential customers include both biotech and pharmaceutical companies as well as life science and clinical research universities.

Giving business a \$2 billion boost.



Michigan's \$2 billion 21st Century Jobs Fund is investing in emerging business sectors that promise job growth. This investment will diversify and grow the state's economy by focusing on cutting-edge companies in the alternative energy, life sciences, advanced automotive, manufacturing and materials and homeland security and defense sectors.

Additional first round 21st Century Jobs Fund awardees:

AAPharmaSyn LLC	Michigan Venture Capital Association
Advanced Resource Recovery, LLC	MI-SBTDC TM /Grand Valley State University
Afid Therapeutics, Inc.	Molecular Imaging Research, Inc.
Ann Arbor SPARK	NanoBio Corporation
Battle Creek Unlimited, Inc.	NextEnergy Center
Biodiscovery, LLC	NexusTech Ventures LLC
Biotechnology Business Consultants, LLC	Polytorx, LLC
Center for Automotive Research	Solidica Inc.
Clifford Group	Sonetics Ultrasound Inc.
Compendia Bioscience, Inc.	Southwest Michigan Innovation Center
Core Technology Alliance (CTA)	TechTown
ElectroJet Inc.	Translume, Inc.
Evigia Systems, Inc.	TSRL, Inc.
Fraunhofer USA, Center for Laser Technology	University of Michigan Regents
Genetics Squared, Inc.	Van Andel Research Institute
Great Lakes Entrepreneur's Quest	Velcura Therapeutics Inc.
IA, Inc./ThreeFold Sensors	Wayne State University
Integrated Sensing Systems, Inc.	Western Michigan University
Karmanos Cancer Institute	Zeeland Farm Services, Inc.
KTM Industries, Inc.	
Lake Superior State University	
Meditrina Pharmaceuticals, Inc.	
Michigan Research Institute	
Michigan State University	
Michigan Technological University	

MEGA award winners

Behr-Hella Thermocontrol

This German firm will establish a new manufacturing facility in Wixom. Behr-Hella projects 159 new jobs and will benefit from a seven-year state tax credit and a potential five-year local abatement being negotiated with the city of Wixom.

Inergy Automotive Systems LLC

Inergy is the world's largest fuel system supplier operating 25 facilities in 19 countries. This French company will relocate its Ontario, Canada operations to a current facility in Adrian. Assisted by a seven-year state tax credit, a 12-year local tax abatement and recruiting, screening and job training assistance, this \$8.2 million change will create 427 new jobs.

Kaiser Aluminum Corporation

Kaiser is building a new \$80 million state-of-the-art billet casting and extrusion facility in Comstock Township. It will be assisted with state tax credits, employee recruitment and job training assistance. The project is expected to create 717 new jobs.

MARS Advertising Prize Logic LLC

MARS is launching a new web-based promotions enterprise that will be based in its Southfield headquarters. A 10-year state tax credit and a local tax abatement from Southfield will help create 193 new jobs at the facility.

MS Automotive LLC

The U.S. arm of Maschinenfabrik Spaichingen GmbH, MS will build its North American headquarters and manufacturing facility in Fowlerville. Timely assistance from the Michigan Economic Development Corporation will help bring 244 new jobs to the new operation.

ProQuest LLC

A digital repository and provider of scholarly documents from all over the world, ProQuest will build a new \$19 million data center on its existing site in Ann Arbor. A 10-year state tax credit and a local property tax abatement from Ann Arbor will help create 809 new jobs at ProQuest.

Purple House Productions

Utilizing a state and local tax capture, this growing film production company will renovate an existing building in the Columbia Arts District that will generate over \$700,000 in private investment and create five new jobs.

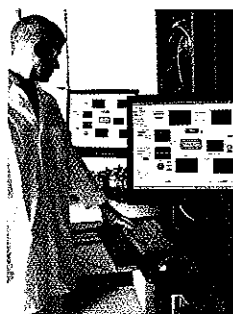
Sysco Food Services of Detroit LLC

An \$18 million, 90,000-square-foot expansion of its Canton facility will help bring 193 new jobs to the area. Michigan assisted with a nine-year tax credit and Wayne County will provide additional support tailored to the project.

Thunder Bay Development LLC

ATI Casting Service will manufacture grey and ductile iron castings for wind energy and other markets in the newly redeveloped Thunder Bay Manufacturing facility. A seven-year tax credit and a nine-year abatement from the city of Alpena will help bring 368 new jobs to the area.

Michigan incentives can make a MEGA difference in your business.



The Michigan Economic Growth Authority (MEGA) Board has put together one of the most aggressive programs of tax incentives and credits in the country. Grow or expand your company in our state and we'll make doing business in Michigan the smartest move you ever made. Whether you're considering a move here, or have been here for years, we need to talk. As you can see from the list of companies already taking advantage of MEGA incentives, we have custom-designed programs for firms of all sizes across a wide variety of industries.

Other companies benefiting from MEGA incentives include the following:

Accident Fund Insurance Company of America	Karl Schmidt Unisia, Inc.
Accuri Cytometers, Inc.	Keihin Michigan Manufacturing, LLC
Adaptive Materials Inc.	Kostal of America, Inc. (HT)
Aernnova Engineering, US	Landon IP, Inc. (HT)
Arbor Networks, Inc.	LMS North America
ArvinMeritor OE, LLC	Lycera Corporation (HT)
Azure Dynamics Corporation of America	MBtech Autodie, LLC (Retention)
Boar's Head Provisions Co. Inc.	Media Genesis, Inc.
Bolton & Associates, LLC	MediaSpan Group, Inc.
Brose Jefferson	Microposit, Inc.
Camshaft Machine Co., LLC	MyBuys Inc.
Caraco Pharmaceutical Laboratories, Ltd.	NEAPCO Driveline LLC
Cayman Chemical Company	Netlink Software Group America, Inc. (HT)
Chrysler Corporation	North American Bancard
Chrysler LLC	NxtGen Emission Controls
Credit Acceptance Corporation	Paragon Metals
Danotek Motion Technologies	ParkingCarma Inc. (HT)
Dearborn Group, Inc.	Ricardo, Inc.
Delphi Automotive Systems LLC (Retention)	Sakti3
Dowding Machining, LLC	Seissenschmidt Corporation
Eaton Aeroquip, Inc. (Retention)	Signa Group Inc. d/b/a Whitehall Indus.
FACTON Inc. (HT)	Sparton Corporation
FEV Engine Technology, Inc. (HT)	TechSmith Corporation (HT)
General Dynamics Land Systems	Tesla Motors, Inc. (HT Look-Back)
General Mills Operations, Inc.	The Dow Chemical Company
General Motors Corporation (Retention)	Unified Brands
Gentz Aerospace Production, LLC	VC Regional Assembly & Manufacturing LLC
Granvic Investments, LLC	Ventra Evart, LLC
HandyLab, Inc.	World Alliance Financial Corp.
Hemlock Semiconductor Corporation	
Hitachi Automotive Products (USA), Inc.	
IAV Automotive Engineering, Inc.	
International Automotive Components Group N.A.	

Brownfield redevelopment grant recipients

Dearborn Village Partners

A state brownfield tax credit valued at \$8.1 million and state and local tax capture worth \$46 million will support a multi-phased mixed-use development in Dearborn. The project is expected to generate \$125 million in capital investment and create 350 new jobs. The West Dearborn Downtown Development Authority is assisting with \$42.5 million in tax capture.

Gardenview Estates

Valued at \$13.9 million, a state brownfield tax credit will support Norstar Development USA in the initial stage of a multi-phase residential and mixed-use redevelopment of the former Herman Gardens Public Housing Complex in northwest Detroit. This phase of the project is expected to generate more than \$42.3 million in capital investment and create five new jobs. The overall plan is a \$227.2 million mixed-use, mixed-income development.

Holland Brownfield Redevelopment Authority Group

Utilizing a state and local tax capture valued at more than \$4 million, the Holland Brownfield Redevelopment Authority will help finance a 262-space parking structure to support new and future redevelopment projects, including a mixed-use redevelopment known as Eighth Street Properties currently underway.

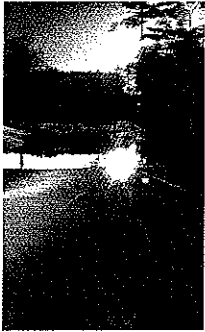
Marathon Petroleum Company LLC

Marathon Petroleum Company LLC (MPC) will receive a \$10 million state brownfield tax credit to support a proposed \$1.5 billion expansion of its refinery in southwest Detroit. MPC, based in Findlay, Ohio, will construct the expansion on a 22-acre site adjacent to the existing refinery. The proposed project will increase the refinery's capacity by 15 percent and add 135 new jobs.

Oak Wyandotte, LLC

Developer Oak Wyandotte, LLC will use state and local tax capture valued at \$198,743 to help finance a commercial project at one of the gateways to the central business district, consisting of two new single-story buildings with a combined total of 27,225 square feet. The space will be divided into six commercial units with Aldi Foods Inc. as the anchor tenant.

Turning brown into green.



Brownfield redevelopment tax credits, with assistance from the Michigan Economic Development Corporation, are transforming underutilized and impaired properties into catalysts for new investment, jobs and commercial activities. Companies and organizations currently benefiting from these incentives are sparking positive changes throughout the state and opening future opportunities for more companies to participate in our economic growth. If you've been considering a change for the better, we can help make it happen.

The following are additional companies receiving Brownfield redevelopment grants:

24520 Twelve Mile Southfield, LLC (Cloverleaf Plaza)	Nailah Commons, LLC
American Materials, LLC	North Woodward Garden Block Development (Woodward SA Ventures)
Argonaut Campus Developer LLC	Oakman Woodrow Wilson Redevelopment Area (Focus: Hope)
Ashley Capital LLC (Steelcase Campus)	OLHSA Building, LLC
Brownfield Development Specialist, LLC	Peterboro Row LP
Cass Plaza Apartments, LDHA, LP	Piquette Square (LDHA)
Central Michigan Developers, LLC	Purple House Productions, LLC
Century Club Development, LLC	Redford Township Medical Building, LLC
City of Battle Creek	Russell Block Development, LLC
City of Grand Rapids	Scott T. Bosgraaf Trust
City of Holland Parking Deck	SCOTTG, LLC
Comau Southfield Redevelopment	Scrap Yard Lofts, LLC
DDLH, Inc. (Vida Nova)	Sidock Properties, LLC
Detroit Life Building, LLC	Skyline Development Group, LLC
Dow Chemical Company (DPF/ACM)	Southwest Housing Solutions & Southwest Housing Partners III, LDHA, LP
Downtown Area Development LLC, III	Square Knot, LLC
Edison Landing Lot I, LLC (Viridian Place)	SRV Ventures, LLC
Eighth Street Partners, LLC	Steelcase Campus Project
Everett Park, LLC	The Elevator RDR, LLC
Fabri-Kal Corporation	TIAL Products, Inc.
Faurecia Interior Systems, Inc.	Tierra Equities, LLC
Former Leelanau County Complex Redevelopment	Tiger Stadium Project
FRBD LLC (former Federal Reserve)	Tireman & Epworth Properties
Front Street Property, LLC	Two West Fulton, LLC
Grand River & Six Mile, LLC	Ultimate Soccer Arenas, LLC
Harbor Shores Community Redevelopment (Amendment)	Universal Mall Properties Redevelopment Project
Hopson Flats, LLC	Urban Development Company, LLC (Globe Trade Building)
Hot Rod Motorcycles, Incorporated	West Bay Partners, LLC
Hotel Holdings Monroe, LLC	West Broadway Revitalization (Central Michigan Dev. LLC)
Infinity Companies, LLC	Western Avenue Properties, LLC
Ingham County Land Bank Fast Track Authority Properties	Woodward Place, LLC
Kellogg Company	XY, LLC (Williams Street Station)
Kingston Place Limited Dividend Housing Association, LLC	
LHG, LLC	
Manhattan Apartments LDHA, LP	

Fortune's America's Most Admired Companies in Michigan

ArvinMeritor

With world headquarters in Troy, ArvinMeritor provides the global automotive industry with a broad range of integrated systems, modules and components. 18,000 employees in 101 locations serve commercial truck, trailer and specialty manufacturers as well as certain aftermarket and light vehicle manufacturers.

Autoliv

Based in Auburn Hills, Autoliv is a worldwide leader in automotive safety. A pioneer in seatbelts and airbags, this dynamic company has earned a global reputation for technology leadership while serving manufacturers in 30 countries.

Dow Automotive

Dow combines the power of science and technology with the human element to constantly improve what is essential to human progress. From its global headquarters in Midland, this diversified chemical company oversees 46,000 employees in 160 countries worldwide.

Herman Miller

Based in Zeeland, Michigan since 1923, Herman Miller is a leading global provider of office furniture and services that create great places to live, learn, work and heal. Today, its operations cover more than 40 countries around the world.

Kellogg

Founded in Battle Creek over 100 years ago, Kellogg Company is the world's leading producer of cereal products and a leading producer of convenience foods. Today, its products are marketed in over 180 countries around the globe.

Penske Automotive Group

Penske Automotive Group is the second largest publicly traded automotive retailer in the United States by total revenue. With world headquarters in Bloomfield Hills, it operates 170 franchises in the United States and 145 internationally.

Steelcase

Since 1912, Grand Rapids-based Steelcase has been creating office solutions designed to unlock the potential of people at work. Today, it has over 13,000 employees and more than 800 dealers worldwide.

Stryker

Stryker is a broadly based global leader in medical technology that consistently delivers exceptional results. Its products improve the lives of patients and medical professionals in over 120 countries.

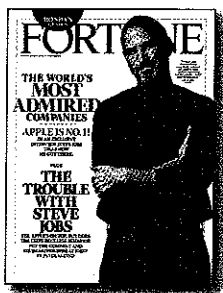
TRW Automotive Holdings

A global leader in automotive safety, Livonia-based TRW Automotive produces advanced active systems in braking, steering and suspension and sophisticated occupant safety systems for inflatable restraints, seat belts and steering wheels. There are over 66,300 TRW employees in over 200 locations around the world.

Universal Forest Products

UFP is the nation's leading manufacturer of wood and wood-alternative products to retail/dealer, site-built construction, manufactured housing and industrial markets. Headquartered in Grand Rapids, Universal has over 7,500 employees in 90 facilities across North America.

Fortune smiles on Michigan companies.



Ten Michigan companies landed on *Fortune* magazine's list of America's Most Admired Companies. Another 12 made the contenders list in this prestigious annual ranking. Companies were judged on eight criteria: innovation, people management, use of corporate assets, social responsibility, quality of management, financial soundness, long-term investment and the quality of products and services. After all the scores were totaled, Michigan companies garnered the state a 10th-place ranking among all the states.

Fortune's America's Most Admired Companies contenders:

Delphi
Federal-Mogul
Ford Motor Company
General Motors
Kelly Services
La-Z-Boy
Lear
Masco
Pulte Homes
Spartan Stores
Visteon
Whirlpool

Diversification Achievement Award honorees

Diversification Achievement in Life Sciences – Large Business Category

Caraco Pharmaceutical Laboratories Ltd.

Caraco develops, manufactures, markets and distributes generic and private-label pharmaceuticals. The company currently has approximately 455 employees at facilities in southeast Michigan and has announced a \$14.5 million investment that will create nearly 600 new jobs.

Diversification Achievement in Advanced Manufacturing, Automotive & Materials – Small Business Category

ElectroJet Inc.

ElectroJet technologies improve the efficiency of and reduce pollution from motorcycle, ATV, watercraft and utility engines. With help from nearly \$1 million in financing through the MEDC's 21st Century Jobs Fund, it is developing an unmanned drone for the U.S. Dept. of Defense and will manufacture fuel injection components for the Chinese and Indian markets.

Diversification Achievement in Homeland Security/Defense – Large Business Category

Demmer Corporation

Founded in 1950, this family-owned company serves industries from automotive to aerospace and is now a key supplier of armor and metal fabrications, stampings and machinings for the military. Utilizing state and local tax capture as well as brownfield tax credits, Demmer's expansion and upgrade projects are expected to generate \$12 million in private investment and create 300 new jobs.

Diversification Achievement in Advanced Manufacturing, Automotive & Materials – Large Business Category

Cascade Engineering

A leader in engineered plastic systems and components, Cascade Engineering provides innovative expertise and intelligent solutions for the automotive, solid waste and industrial markets. The company's global partnerships enable it to offer leading-edge products and services, while maintaining a strong commitment to lean manufacturing and environmental stewardship.

Diversification Achievement in Alternative Energy – Large Business Category

Hemlock Semiconductor Corporation

To meet rising demand for polycrystalline silicon, Dow Corning is investing \$1 billion in its subsidiary, Hemlock Semiconductor Corporation. This joint venture of Dow Corning, Shin Etsu Handotai and Mitsubishi Materials Corp. is the largest expansion in the industry's history and will nearly double the company's production capacity.

Diversification Achievement Transformational Project

Detroit RiverFront Conservancy

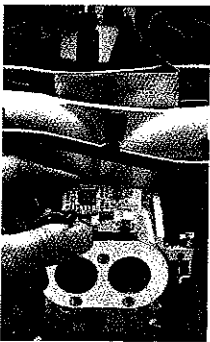
By bringing together business, developers and government, the Detroit RiverFront Conservancy is turning the dream of a transformed Detroit waterfront into a reality. The Conservancy has raised \$93 million of its \$140 million goal by attracting substantial private investment and new mixed-use developments.

Diversification Achievement in Alternative Energy – Large Business Category

Tellurex Corporation

Tellurex specializes in the engineering and manufacturing of thermoelectric modules for thermal management and micro power applications in the automotive, medical, food service and military markets. Widely recognized for its first-to-market heated and cooled beverage-holder, this 21st Century Jobs Fund awardee has attracted \$4 million in angel capital and \$1 million in federal research grants.

A new direction for Michigan's economy.



The Michigan Diversification Award is given to companies and individuals who have made a significant contribution to diversifying the economy of Michigan. These honorees are laying new economic foundations in the competitive-edge technology sectors of alternative energy, life sciences, advanced manufacturing, automotive and materials and homeland security and defense. We're honored they chose to grow and thrive in Michigan and thank them for contributing to Michigan's high-tech transformation.

Other companies nominated for Diversification Achievement Awards:

Aircraft Precision Products
Ann Arbor SPARK
Burttek, Inc.
Coherix, Inc.
Dowding Industries
Eagle Manufacturing Corporation
Edgewater Automation LLC
Evigia Systems
Galaxy Machine & Retrofit
HealthMedia, Inc.
Hoover Precision Products
ilumisys, Inc
Michigan Small Business
& Technology Development Center
Pilgrim Technology, LLC
Pixel Velocity Inc.
ProNAi Therapeutics
Sault Ste. Marie Economic
Development Corporation
Spartan Motors
Stryker Corporation
United Solar Ovonic, LLC

Michigan 50 Companies to WatchSM award winners

Alliance Technology Solutions, LLC

Alliance Technology Solutions provides complete information technology infrastructure solutions. Its consultants and IT professionals offer a wide variety of services based on its expertise in Intel, AIX and I/5 OS System environments.

Altus Systems, Inc.

Headquartered in Commerce Township, Altus Systems offers comprehensive IT services in the ever-changing global market of emerging technologies. Its expert staff provides custom-developed technology and system solutions.

Amherst Partners, LLC

Amherst Partners' principals bring 90 combined years of financial and operational expertise. It provides results-oriented, value-added services for clients in a diverse range of markets across the U.S., Canada, Europe and Asia.

Autoweb

Autoweb offers secure solutions that help manage and protect sensitive product design data. Headquartered in Rochester Hills, the company is a leading provider of data services and solutions with over 20,000 users in 48 countries.

Dexter Research Center, Inc.

Dexter Research offers more thermopile products than all global competitors combined. Its thermopiles are found in hospital operating rooms, military jets and steel factories and have even flown on the space shuttle.

Grand Traverse Pie Company

Founded in 1996 by Mike and Denise Busley, the Grand Traverse Pie Company's original shop in Traverse City is a regional and national destination. The Busleys also sell their pies through mail order, grocery stores and café franchises.

Icon Creative Technologies Group

This Ann Arbor-based interactive marketing services agency has customers in the automotive, biotech and service industries. It offers global branding, software application development, information architecture and more.

iDashboards

The leader in Business Intelligence (BI) dashboard technology, the Troy-based company provides a web-based application that helps companies leverage information assets through visually rich, responsive and personalized dashboards.

Patriot Services Corporation

This veteran-owned business provides comprehensive disaster and emergency preparedness solutions. Founded in 2004, it services schools, state agencies and public and private enterprises in the U.S. and abroad.

Workforce Strategies (WSI)

Founded in 2001, WSI's success has been based on its employment foundation -- putting the right people in the right position to succeed. It specializes in creating mutually beneficial employer/employee relationships.

Zoup! Fresh Soup Company, LLC

Ferndale-based Zoup! is the country's leading quick-casual soup concept restaurant. Its success comes from the ability to deliver a dining experience that exceeds customers' expectations and understanding the segment's potential.

Keep an eye on these Michigan companies.



Michigan 50 Companies to Watch,SM sponsored by the Edward Lowe Foundation, recognizes second-stage companies known for their high performance in the marketplace, innovative products, unique processes or philanthropic actions. The 50 companies selected each year represent a wide range of industries from all regions of the state. Collectively, they provide thousands of jobs and contribute millions of dollars in revenue to Michigan's economy.

Other Michigan 50 Companies to WatchSM awardees:

Accuri Cytometers Inc.	Modern Fire & Security Systems Inc.
Adams Building Contractors Inc.	Molecular Imaging Research Inc.
Allis Information Management Inc.	Motawi Tileworks Inc.
Ash Stevens, Inc.	New-Tech, a division of Zeigler Enterprises
baabaaZuzu	Omni Tech International Ltd.
Baseline Tennis	PMV Technologies, LLC
Certified Restoration Drycleaning Network	Portable Church Industries Inc.
Compendia Bioscience	Pro Services Inc.
D&D Logistics, LLC	ProNAi Therapeutics Inc.
Emcor Inc.	RTI Laboratories Inc.
Encore Automation, LLC	Secure-24 Inc.
Extreme Tool and Engineering Inc.	StelterPartners, LLC
Falcon Road Maintenance Equipment Inc.	Teoma Systems Inc.
Food For Thought Inc.	The DECC Co. Inc.
Halo Group, LLC	TreeHouse Toys & Books Inc.
ImageSoft Inc.	
Jacobsen/Daniels Associates	
JB Cutting Inc.	
K & F Electronics Inc.	
K-Space Associates Inc.	
Llamasoft Inc.	
MachineTools.com	
Mavcon Inc.	
MIST Innovations Inc.	

Michigan by the numbers

#1 State for Vehicle-Related R&D Spending

- \$12.4 billion, or 78 percent of U.S. total, employing 65,000 professionals
National Science Foundation (2005)

#2 State for Overall Industrial R&D at \$16.7 Billion

National Science Foundation (2004)

Michigan Ranked #6 Small Business-Friendly State

- Up from #10 in 2006
Small Business & Entrepreneurship (2007)

#1 State for Industrial R&D Intensity

- Leading the nation in industrial R&D spending per dollar of Gross State Product
National Science Foundation (2004)

Detroit Metro Airport Jumps to #2 in Customer Satisfaction

- Up from #6 in 2006
J.D. Power and Associates consumer survey

Detroit #1 Sports City in North America

Sporting News (2007)

Michigan Takes Two Spots on North American Top Deals List

- Ford Motor \$1 billion investment
- United Solar Ovonic solar cell factory in Greenville
Site Selection (May 2007)

Ann Arbor Nation's #5 Best Place to Live 2007

- Up from #6 in 2006
Sperling's annual *Cities Ranked & Rated Guide*

3 Michigan Towns on "Best Places to Live" List

- Farmington, Plymouth Twp., Saline among Top 100 Best Places
- Harper Woods, Lincoln Park, Melvindale among Most Affordable
Money magazine (2007)

2005 Michigan Industrial Expansions Win Awards

- DaimlerChrysler Sterling Heights Plant Retention: Corporate Investment Award
- Severstal North American (former Ford Rouge plant): Community Impact Award
Trade & Industry Development (2006)

MEDC Wins Silver Award for Economic Development Achievement 2005

- DaimlerChrysler Sterling Heights Assembly, Stamping Plant Retention
Business Facilities (2006)

Silver Shovel Award, Major Corporate Investments 2005, 2006

- For second year, Michigan recognized for success in countering outsourcing trend
Area Development (2007)

#4 State for Engineering Degrees

American Association of Engineering Societies (2007)

Ann Arbor #1 on List of Top Knowledge Worker Metros

- Up from #3 in 2006
- Lansing, Kalamazoo also among Top Metros
Expansion Management (2007)

#4 State for Small Tech Innovation 2006

- Up from #5 in 2005, #8 in 2004, #9 in 2003
Small Times (2007)

Michigan #3 State in U.S. Manufacturing

- One of top 14 states best positioned to compete nationally, globally
eMvoy Research (2006)

Kettering #1 University for Industrial, Manufacturing Engineering

- "America's Best Colleges Guide"
U.S. News & World Report (2007)

#1 State in Governor's Cup Rankings for Cumulative Projects

- 11,822 projects (1997-2007)
- #7 in 2007 with 210 locations, expansions
Site Selection (2008)

U-M #3 University for R&D Spending

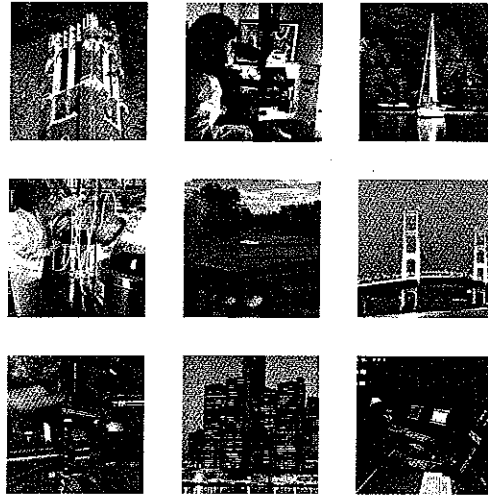
National Science Foundation (2006)

MEDC Wins Economic Development Bronze Award

- Chrysler Group \$1.7 billion investment: Trenton, Marysville
Business Facilities (2007)

And the winner is...

Michigan — where entrepreneurial energy, a highly skilled workforce and world-class universities combine with enviable natural resources and lifestyle advantages. We'll let the numbers tell the story.



More numbers that count...

Jobs Created in 2007

- More than 56,000

Employee Numbers

- More than 14,000 trained
- 3,166 new hires

Money Invested in 2007

- More than \$5 billion in private investment in Michigan

Statistics provided by the Michigan Economic Development Corporation

Small businesses strengthen Michigan's economy.

The Michigan Small Business & Technology Development Center™ (MI-SBTDC) provides counseling, training, research and advocacy for new ventures, existing small businesses and innovative technology companies.

The MI-SBTDC generates \$2.35 in new Federal Tax revenue for each dollar spent.

In 2007, the MI-SBTDC launched the Michigan Emerging Technologies Fund (Michigan ETF) in partnership with the Michigan Economic Development Corporation. The Michigan ETF is a \$1.4 million fund dedicated to matching SBIR/STTR funding opportunities for exceptional research and technical innovation generated in Michigan.

Michigan's small businesses are making big news.

Quick — can you name Michigan's fastest-growing companies? Two of the nation's leading business publications — *Inc.* and *Fortune Small Business (FSB)* — beat you to it. Over 150 Michigan companies made the *Inc.* 5,000 list of fastest-growing private companies in the U.S., with four ranking in the top 250. And two Michigan businesses landed on the *FSB* list of 100 fastest-growing small public companies. We congratulate these movers, shakers and newsmakers on their rapid rise and look forward to their future successes.

From the Inc. 5,000 fastest-growing businesses list

e-IT Professionals

Founded in 1999, e-IT Professionals is a global IT services and products company with headquarters in Canton, Michigan. e-IT Professionals provides IT professionals and consultants for large companies, including General Motors and other automakers, that are looking to control costs and find tech experts who can streamline design and manufacturing processes.

Environmental Services of North America

With the rise of facilities management outsourcing, Environmental Services of North America has seen its fortunes rise as well. Headquartered in Dearborn, it manages building-maintenance services for clients in government and the auto industry.

Piston Automotive

A former player on the Detroit Pistons basketball team, Vinnie Johnson formed Piston Automotive in 1995. The company is helping struggling automakers streamline their manufacturing process and cut costs by supplying pre-assembled parts for vehicles, such as cooling modules and brake corner modules. Piston Automotive is headquartered in Redford.

SolidSignal.com

Solid Signal was founded in 2002 to help customers find new solutions to enhance technology. The West Bloomfield company offers TV antennas, home theater products and other consumer electronics to individuals and professional installers.

From the FSB 100 fastest-growing businesses list

Amerigon

Headquartered in Northville, Amerigon is a world leader in the development of products based on advanced thermoelectric technologies. Its Climate Control Seat™ is offered in 20 vehicle lines built by five of the world's biggest auto manufacturers, including Ford, General Motors and Toyota.

Somanetics

Somanetics provides technologies that improve patient outcomes and reduce the cost of care. Based in Troy, it designs and manufactures the Invos® Cerebral Oximeter, a non-invasive sensor that monitors oxygen levels in a patient's brain, enabling doctors to foresee and correct problems that may lead to complications.

*Here are other Michigan companies
on the Inc. 5,000 list:*

Acorn Stamping	Engineered Machined Products	McGraw Wentworth	Softura
Adaptive Materials Inc.	ePrize	McKeough Land	Sport View Technologies
Advanced Photonix	Escape International	Meal Magic	Spring Meadow Nursery
Agritek Industries	eVitamins	Menlo Innovations	Stiles Machinery
Airfoil Public Relations	Facilities Resource Group	Michigan Industrial Trim	Strategic Staffing Solutions
Akasha Crystals	FH Martin Constructors	Mobile Knowledge Group	Superior Extrusion
AlixPartners	FinCor Holdings	Molly Maid	Sygnetics
Allegra Network	Fluid Equipment Development	Northwest Firestop	Synergy Computer Solutions
American Laser Centers	Focus Business Solutions	Old Orchard Brands	TBF Graphics
American Metal Roofs	G5 Outdoors	Open Systems Technologies	TC3 Telecom
Amneon Furniture	GDI Infotech	OpTech	TechSmith
Appia Communications	George P. Johnson	OtterBase	Tepel Brothers Printing
Arrow Strategies	Global Forex Trading	Parkshore Marina	Three Rivers
Atwell-Hicks	Global Marine Insurance	Patriot Antenna Systems	Triangle Associates
Axios Human Resource Services	Gongos Research	Plexus Systems	TriMas
B&B Electrical Contractors	Gorno Transportation Services	PM Technologies	Tuway American Group
Basic	Grand Rapids Carvers	Portable Church Industries	Two Men and a Truck International
Beacon Specialized Living Services	Great Lake Woods	Praxis	Ultrasource
Big Communications	Great Lakes Home Health & Hospice	PriveCo	Venator
Black Star Farms	GS Engineering	Process Development	Vickers Engineering
BlueWare	H2H Solutions	Proforma	w3r Consulting
Brazeway	Haworth	pulse220, an experiential agency	Walker-Miller Energy Services
Brico Welding & Fab.	HealthMedia	Quality Assured Plastics	White's Bridge Tooling
BVA Oils	HTI	Quantum Infotech	Wireless Toyz Franchise
Cardinal Machine	ICS Marketing Support Services	Regal Financial Group	Wojan Window & Door
Certified Restoration Drycleaning Network	Identity Marketing & Public Relations	Reliance Software Systems	WorkForce Software
Clark Brothers Instrument	Image One	Renosol	Xspect Solutions
Crypton Super Fabrics	Industrial Control Repair	Rescom Environmental	Youngsoft
DECC	Interactive Financial	re.Source Partners Asset Management	Ziller Electric
Dee Cramer	International Extrusions	Revolutionary Engineering	Zingerman's
Diversified Industrial Staffing	IPexpert	RKA Petroleum Cos.	Zip Xpress
DivisionTwo	Jawood Management Associates	Rockford Construction	
Dynamic Conveyor	Jenkins Group	RTI Laboratories	
Ecom Consultants	KBTS Technologies	Safety Technology Int'l	
Econoline Abrasive Products	L&R Construction Services	Salamander Technologies	
Edgewater Automation	Liquid Web	Second To None	
Empire Electronics	Lyons Industries	Secure-24	
	Macomb Pipe & Supply	Service Express	

We wish to thank the following board and committee members for contributing their time and efforts to assisting businesses in Michigan.

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